



# Useful Forecasting

## Belief Elicitation for Decision Making

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# Introduction

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**Example:** Obama and the hunt for Bin Laden in 2011

(well documented by Friedman and Zeckhauser 2014)

- Decision to attack or wait has to be made by Obama.
- Obama has no knowledge himself if Bin Laden is at the suspected location.
- All agents are asked to report a probability estimate of Bin Laden being at the suspected location.
- Many agents strategically misreported their belief to influence Obama's final decision.

## Further examples:

- Politicians deciding on Covid-19 measures based on advice from a group of experts.
- A manager in a firm deciding on which project to pursue based on information from the respective technical/sales departments.
- ...

**Open question:** How can a principal best elicit beliefs?

- Mechanisms based on a (proper) scoring rule are the main tool to elicit beliefs.
  - Single person: QSR, BSR, ...
  - Group: Prediction markets and prediction polls
- Scoring rule mechanisms make unrealistic assumptions:
  - The elicited belief is not used to make a decision, or
  - Experts care only about the (monetary) payoff from the mechanism.

# Research Questions

- How can a principal incentivize experts to report their belief truthfully?
- What is the best mechanism if the principal can only consult a single expert?

- Scoring rules and mechanism design (Gneiting and Raftery 2007 and Conitzer 2009)
- Elicited beliefs are used for decision making. Experts are decision-agnostic. (Berg and Rietz 2003, Oesterheld and Conitzer 2019, Othman and Sandholm 2010, Chen and Kash 2011, Chen, Kash, et al. 2011 and Dimitrov and Sami 2010)
- Elicited beliefs are used for decision making and experts have decision preferences. The principal has knowledge of the expert's action preferences. (Boutillier 2012)
- Decentralized decision making and strategic information transmission. (Holmström 1977, Holmström 1984 and Crawford and Sobel 1982)

# Model

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## Situation

- Principal is faced with a choice between two actions:  $A = \{a_1, a_2\}$ .
- Two states of the world:  $\Omega = \{\omega_1, \omega_2\}$ .
- Principal has state-dependent preferences over the actions.
- The state is revealed after the action choice.

## Experts:

- $n$  different risk-neutral experts.
- Each expert has a private belief,  $\mu_i \in [0, 1]$ , about the state being  $\omega_2$ .
- Each expert has unobservable action preferences:  $U_i(a_2) := u_i$ .
- Each expert knows the principal's preferences.

## Principal:

- No information about the state of the world.
- Ask each expert to report a belief,  $r_i$ .
- Principal forms a belief equal to the mean of all reported beliefs,  
 $\mu^P := \bar{r} = \frac{1}{n} \sum_{i \in N} r_i$ .
- Choose:

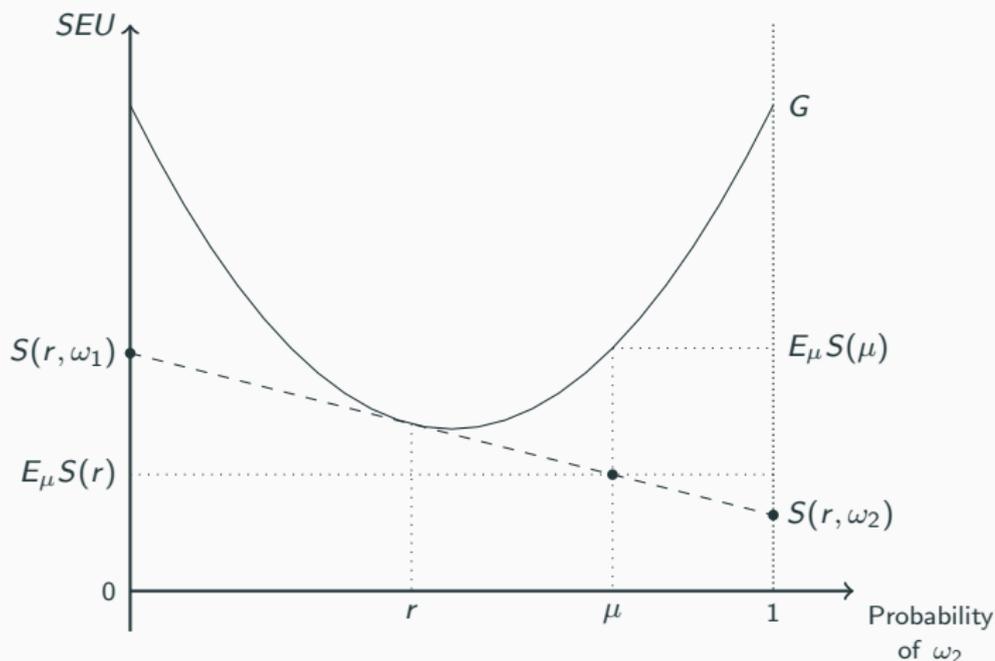
$$\mathcal{D} = \begin{cases} a_2 & \text{if } \bar{r} \geq \alpha \\ a_1 & \text{if } \bar{r} < \alpha \end{cases}$$

## Question:

- How can the principal elicit truthful reports from the expert(s)?

## Background on Scoring Rules

A scoring rule is a function  $S : [0, 1] \times \Omega \rightarrow \mathbb{R}$  which determines a monetary payoff  $S(r, \omega)$  based on the reported belief  $r \in [0, 1]$  and the state of the world  $\omega$ .



## Single Expert

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- Subjective Expected Utility:

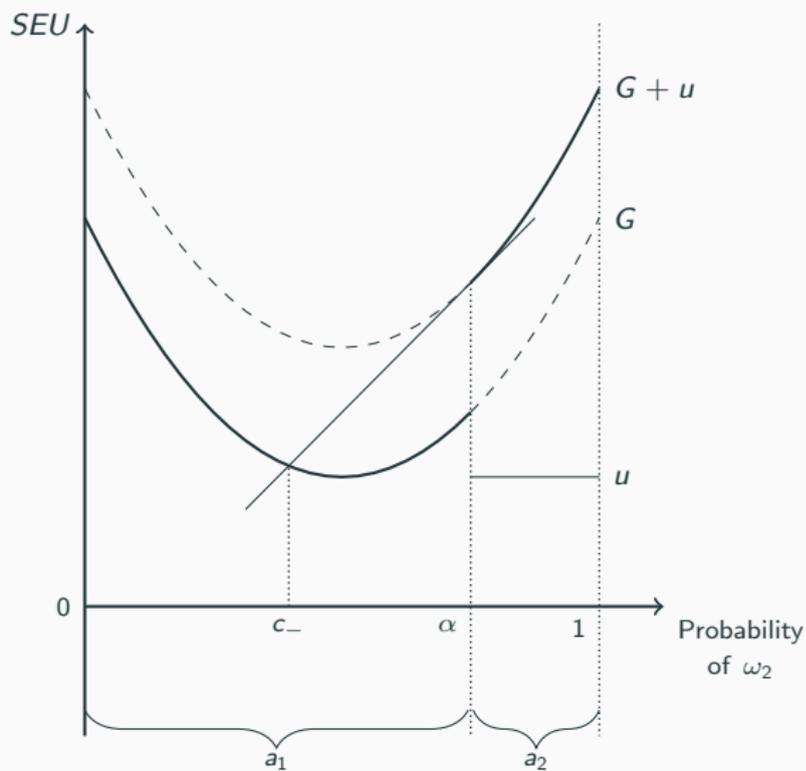
$$SEU(r) = \begin{cases} E_{\mu}S(r) + u & \text{if } r \geq \alpha \\ E_{\mu}S(r) & \text{if } r < \alpha \end{cases}$$

- Trade-off between benefit and cost of misreporting if true belief would lead to less preferred action.
- Optimal report in terms of true belief (with  $u > 0$ ):

$$r^* = \begin{cases} \mu & \text{if } \mu \notin [c_-, \alpha] \\ \alpha & \text{if } \mu \in [c_-, \alpha] \end{cases}$$

- $c_-: u = E_{c_-}S(c_-) - E_{c_-}S(\alpha)$ .

# Expert Behavior



# Theoretically Optimal Mechanism

## Theorem

*For any belief,  $\mu$ , and some fixed outside preferences,  $u$ , truth-telling is a dominant strategy if and only if the scoring rule is given by  $S^*$  with*

$$S^*(r, \omega) = \begin{cases} S(r, \omega) & \text{if } r \geq \alpha \\ S(r, \omega) + u & \text{if } r < \alpha \end{cases}$$

*where  $S(r, \omega)$  is any proper scoring rule.*

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- Truth-telling is guaranteed if a mechanism takes into account the expert's action preferences.
- No mechanism exists that can guarantee truthful reporting if action preferences are unobservable.

# Best Practical Mechanism

## Definition

Best practical mechanism:

- It is feasible, i.e.  $S(r, \omega) \in [0, B] \forall r, \omega$  and
- It minimizes the set of types that would misreport.

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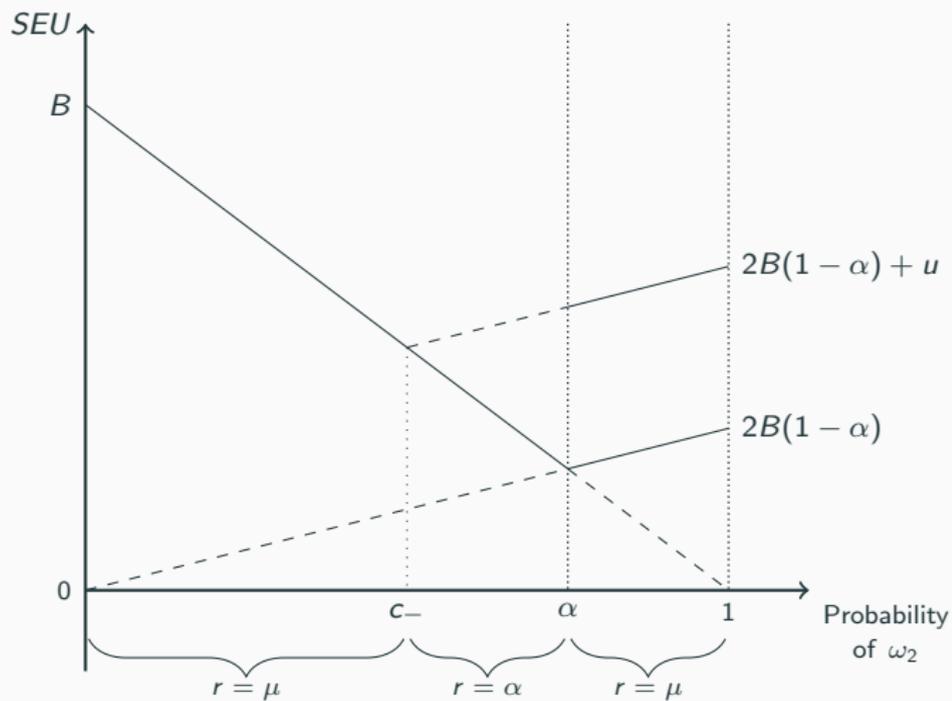
*The best practical mechanism is given by the scoring rule  $S^*$  such that:*

$$S^*(r, \omega_1) = \begin{cases} B & \text{if } r < \alpha \\ 0 & \text{if } r \geq \alpha \end{cases}$$

*and*

$$S^*(r, \omega_2) = \begin{cases} 0 & \text{if } r < \alpha \\ 2B(1 - \alpha) & \text{if } r \geq \alpha \end{cases}$$

# Best Practical Mechanism



## Multiple Experts

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# Direct Reporting Mechanism

- All experts independently report a belief to the principal.
- Beliefs are aggregated by simple mean:  $\bar{r} = \frac{\sum_{i \in N} r_i}{n}$
- The principal announces the following decision rule:

$$\mathcal{D} = \begin{cases} a_2 & \text{if } \bar{r} \geq \alpha \\ a_1 & \text{if } \bar{r} < \alpha \end{cases}$$

- Subjective expected utility of each expert:

$$SEU_i(r_i) = \begin{cases} E_{\mu_i} S(r_i) + u_i & \text{if } \frac{1}{n} r_i + \frac{n-1}{n} \tilde{r}_{-i} \geq \alpha \\ E_{\mu_i} S(r_i) & \text{if } \frac{1}{n} r_i + \frac{n-1}{n} \tilde{r}_{-i} < \alpha \end{cases}$$

## Definition

Expert  $i$  is considered to be pivotal if  $\tilde{r}_{-i}$  is such that

$$\frac{n-1}{n}\tilde{r}_{-i} < \alpha \leq \frac{n-1}{n}\tilde{r}_{-i} + \frac{1}{n}.$$

## Observation 1

Given some  $\tilde{r}_{-i}$ , if expert  $i$  is not pivotal, for any (strictly) proper scoring rule  $S$  it is (strictly) optimal for the expert to report his belief truthfully,  $r_i = \mu_i$ .

Defining the pivotal report, such that  $\bar{r} = \alpha$ :

$$c_{i,+} := \alpha + (n - 1)(\alpha - \tilde{r}_{-i})$$

## Observation 2

Given some  $\tilde{r}_{-i}$ ,  $\mu_i$  and  $u_i$ , the only report that can be optimal is  $r_i = \mu_i$  or  $r_i = c_{i,+}$ .

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Optimal report (with  $u > 0$ ) is given by:

$$r_i^* = \begin{cases} \mu_i & \text{if } c_{i,+} \notin [0, 1] \\ \begin{cases} \mu_i & \text{if } \mu_i \notin (c_{i,-}, c_{i,+}] \\ c_{i,+} & \text{if } \mu_i \in (c_{i,-}, c_{i,+}] \end{cases} & \text{if } c_{i,+} \in [0, 1] \end{cases}$$

## Theorem

For any number of experts ( $n \geq 2$ ), any strictly proper scoring rule  $S$ , all experts reporting their belief truthfully,  $r_i = \mu_i \forall i$ , is the unique and strict Nash equilibrium if,

- 1) **Diversity:** the profile of action preferences is not such that  $\forall i u_i \geq 0$  or vice versa, and
- 2) **No pivotality:**  $\bar{\mu} \notin [\alpha - \frac{1}{n}, \alpha + \frac{1}{n})$ .

## **Discussion and Summary**

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# Alternative Mechanisms

Other mechanisms:

- Sequential reporting
- Prediction markets
- Simple voting

Other methods of aggregating beliefs:

- Median beliefs
- Some weighted average

## Results:

- No mechanism exists that makes truthful reporting a dominant strategy.
- In the single expert setting it is best to delegate the decision to the expert.
- With multiple experts, truth-telling is the unique Nash Equilibrium under two conditions: Preference diversity and no pivotality.

## Results:

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## Open questions:

- True state only revealed after a certain action choice?
- Correlated beliefs and/or preferences?
- 3 or more states/actions

**Questions?**

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